

Evaluation report title	Year	Responsible Office	Eval. report type	Region	Period covered	Recommendation title	Recommendation text	Recommendation status (accepted, partially accepted or rejected)	Priority (high, medium or low)	Action point title	Action point text	Action point due date (MM/DD/YYYY)
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	1. Strategic Focus	1. Institutionalize more systematic mechanisms for planning, monitoring and reporting of results at both programme and project levels through a more structured approach, such that the achievement of results is better recognized, as well as outreach to the most vulnerable populations, can be overseen.	Accepted	Very High	1. Strengthened Monitoring mechanisms	The CO will <ul style="list-style-type: none"> ✓ Have an Output Operationalization Plan in place for the CPD (2023-2027); ✓ Have an M&E Workplan and monitoring calendar in place detailing the M&E Activities ✓ Have a Monitoring Framework for each WP with indicators, baseline, target and means of verification in place in collaboration with IPs ✓ Develop reporting templates for donor reporting, especially for EU reports ✓ Conduct regular capacity building sessions with IPs through the quarterly review meetings ✓ Conduct spot checks of the IPs ✓ Conduct joint site visits/monitoring activities with IPs ✓ Conduct quarterly work plan review meetings with IP to assess progress/challenges and plan for next quarter. The quarterly review meetings will not be limited to periodic review but also in engagement of IPs in the planning process. ✓ Prepare lessons learned and best practices of the CO ✓ Build on the progress demonstrated over recent years in terms of quality of communication products, to effectively capture lessons learnt, highlight key achievements along with projecting promising initiatives, highlight end-user satisfaction, thereby positively complementing resource mobilization efforts; 	12/30/22
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	1. Strategic Focus	2. Capitalize on the strong partnership base, developed as a result of the CO's strategic approach to partnerships, to apply more synergistic approaches in the design and implementation of programmes, coordinating with other development partners and UN entities with similar broad objectives aiming at the same target populations.	Accepted	Very High	2. Enhanced synergies with other development partners	The CO will: develop joint programmes in the area of emergency response, aging, and women's economic empowerment, including FHHS in partnership with relevant UN agencies and key stakeholders with the clearly defined division of labor for each agency's contribution to the result's chain and explicit exit strategy. This will further boost the CO's efforts to mobilize more resources that would boost scaling up services to meet the needs of various vulnerable populations.	6/30/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	1. Strategic Focus	3. Strengthen CO human resource capacity for implementation of an expanded programme, with humanitarian support incorporated.	Accepted	High	3. Strengthened Human Resource Capacity	The CO will: <ul style="list-style-type: none"> ✓ Implement HR realignment plan ✓ Hire Humanitarian Analyst/Coordinator ✓ Including required staff on each budget proposal for Donor contributions to ensure enough human resources are available to deliver the humanitarian and development projects. ✓ Include Humanitarian focal point in required trainings and webinars ✓ Continue engagement of M&E Officer in the UNCT WG 	12/30/22
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	4. Strengthen the quality of SRH-care services to achieve greater results in preventing maternal mortality, building on Iran's well-developed health delivery network and services.	Accepted	Very High	4. Strengthened SRH care services	In its 7th CP, UNFPA will be focusing on strengthening the quality of SRH services, with focus on areas with high maternal mortality. In addition, focus will be on strengthening the role of midwives to promote physiologic delivery and reduce unnecessary medical interventions during deliveries, i.e. c-sections. The CO will: <ul style="list-style-type: none"> ✓ build on the support already provided in previous and current programme cycles; ✓ strengthen the quality of SRH-care services (with more effective integration) to achieve greater results; ✓ work with MoHME on exploring more sophisticated, challenging, and carefully thought-through interventions to address the issue; ✓ pay attention to issues such as near-miss maternal mortality and maternal morbidities; ✓ work with MoHME on measures to also examine late MM and non-pregnancy-related MM indicators, through upgrading of the current national Maternal Mortality Surveillance System (MMSS) of Iran that is designed based on the 9th International Classification of Diseases (ICD-9), to ICD-10 or ICD-11. All activities will be conducted within Iran's health system.	20/12/23
											The CO will adopt more effective strategies to ensure the sustainability of interventions, taking into consideration the below strategies:	

EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	5. Integrate sustainability as an approach while designing interventions, and carry this through to the implementation phase.	Accepted	Very High	5. Sustainability	<ul style="list-style-type: none"> ✓ planning ahead with discussing sustainability with IPs; ✓ identifying barriers, making sustainability a requirement, and providing an exit strategy for the time when Gol assumes ownership ✓ rethinking activities that seem unsustainable and making them flexible. ✓ involving multiple UN agencies and Gol entities for interventions that warrant such multi-partner engagement; ✓ analyzing the risk factors for sustainability of programmes and putting in mitigating measures; ✓ showcasing end-user satisfaction of new activities to policy makers; ✓ more push from the CO to show the real impact of activities focusing on issues related to women empowerment; ✓ enhancing M&E; ✓ focusing on technical assistance. <p>Given the impact and relevance of interventions d (AWBC and WFS), discussions are needed with Gol for integration of these tried and tested successful approaches into other more sustainable interventions already underway.</p>	20/12/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	6. Strengthen emergency response through programmatic and operational measures to enhance effectiveness and efficiency, including the integration of SRH in all emergency response interventions.	Accepted	High	6. Strengthened Emergency Response	<p>Under the 7th CPD, the humanitarian response, including integrated SRH, will be well amalgamated with the RH output. Additionally, UNFPA CO will be working on starting a partnership with International NGOs, e.g., Relief International, for the upcoming programme cycle to ensure smooth, efficient, and timely implementation of emergency response.</p> <ul style="list-style-type: none"> ✓ engaging with Gol on tailoring emergency preparedness and response services based on Government needs and in line with the cultural context (eg. tailored dignity kits based on Gol request), along with reaching an understanding with Government on exercising flexibility during emergency situations; ✓ provision of evidence-based roadmap to integrate RH services into emergency preparedness/operational plans; ✓ identification of civil society organizations who have the capacity to work with UNFPA in case of emergency for a better service; ✓ provision of guidelines and support for inclusion of SRH and PD needs in national emergency preparedness and response plan. ✓ playing a unifying role in promoting inter-agency and inter-sectoral collaboration, with the ultimate goal of transferring ownership to Gol (this will be helpful, given the inter-sectoral nature of emergencies, where multiple agencies collectively play a role); ✓ focusing on improved and enhanced logistical measures (through increased operational synergies with partner entities); ✓ enhancing resource mobilization for emergency response, specially by showcasing empowerment-oriented activities; 	20/12/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	7. To enhance the CO's role on women's empowerment, and FHHs, considering the important role of women for harnessing the demographic dividend in Iran, and for the next CP, consider developing relevant outputs for PD and SRH areas, for both developmental as well as humanitarian contexts.	Accepted	High	7. Strengthened women empowerment	<p>A relevant output on women's empowerment and the role of women in harnessing the demographic dividend will be included in the 7th CP.</p> <p>The output will take into account the following:</p> <ul style="list-style-type: none"> ✓ inter-sectoral, multi-IP activities; ✓ designing interventions for undertaking data collection/dissemination; ✓ demonstrating models, piloting and showcasing their effectiveness; ✓ supporting MoHME in integrating activities targeting women in PHC; ✓ providing technical assistance for assessment of current programmes for protection of women and girls; ✓ developing a psycho-social package for women and girls as COVID-19 response. ✓ finding new topics/areas/groups on elderly (e.g. elderly women living alone, illiterate elders, and single/divorced FHH) to implement activities which aim to empower women 	20/12/23

EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	8. Strengthen the Data-Analysis-Policy process by identifying the existing gaps and enhancing data collection and analysis procedures for identifying all vulnerable populations of different demographics, and advocating for inclusion of the needs of newly identified vulnerable populations in the policy process.	Partially accepted	High	8. Strengthened Data-Analysis-Policy	<p>Under the UNFPA 7th CP, UNFPA CO will further strengthen the DAP process through enhancing the data and statistical capacities of the country, producing data and analysis on population and development issues and especially on vulnerability analysis including PWDs, elderly women, and other target populations in vulnerable situations. UNFPA CO will further:</p> <ul style="list-style-type: none"> ✓ Identify the existing gaps and needs in the DAP process in various areas of work such as vulnerable populations, demographic dividend, ageing, women empowerment etc.; ✓ enhance data collection and analysis procedures for identifying all vulnerable populations of different demographics; ✓ advocate for inclusion of the needs of newly identified vulnerable populations in the policy process <p>The recommendation is partially accepted due to the following facts: During the 6th CP cycle, UNFPA in collaboration with the key partners (SCI, MCLSW, UT, Academia) generated various data and analyses to inform relevant policies and plans such as the National Document of Older People and the Demographic Dividend Roadmap. More than twelve analytical reports in the areas of youth, ageing and older people, women, female-heads of households, NTA, demographic change and labour market, impact of COVID-19 on households, as well as a the FHHS' datadashbord produced and developed to inform social policies. The reports widely disseminated through various channels among policy makers.</p>	12/20/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	9. Take advantage of policy level work undertaken in the area of HIV by UNAIDS, and use their partnership as an opportunity to work with adolescents and other vulnerable target populations' SRH needs to the fullest extent.	Partially accepted	High	9. Closer collaboration with UNAIDS	<p>UNFPA Iran CO is working in close collaboration with UNAIDS. All programmes implemented by UN agencies are being discussed in JUNTA regular meetings, taking advantage of policy level work and partnerships established by UNAIDS and all involved UN agencies.</p> <p>Due to the increasingly conservative environment in the country and the risks associate with implementation of SRH programmes, this recommendation can only be accepted partially. While in its 7th CP, UNFPA will aim at supporting SRH needs of adolescents and those of other vulnerable target populations, including aiming at supporting expansion of centers for vulnerable women, complete SRH programming is not possible.</p> <p>Nevertheless, UNFPA will be enhancing and intensifying attention to the design and implementation of relevant policies and strategies, as well as training and other capacity building services.</p>	12/20/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	10. Develop a well-defined and coherent programme of SSTC activities, bringing in expertise with new ideas and high calibre experience.	Accepted	High	10. SSTC strategized	<p>Using a human rights based approach and anchored in the ICPD PoA the UNFPA 7th CP will focus on SSTC in the areas of innovation for census, statistical survey and social support to women in low income households, PWDs and other relevant target groups, as well as sexual and reproductive health. A comprehensive SSTC plan will be developed for the 7th CPD. The CO will:</p> <ul style="list-style-type: none"> ✓ Build on its past and present SSTC initiatives, develop a well-defined mechanism and a coherent programme for SSTC activities in partnership with MFA, bringing in expertise with new ideas and high-calibre experience; ✓ Propose to MFA for the designation of a GoI focal point for SSTC; ✓ Remain closely engaged with RCO in development of social protection models through SSTC. 	6/30/23
EVALUATION OF THE 6th UNFPA IRAN COUNTRY PROGRAMME 2017-2021	2020	Iran CO	Country Programme Evaluation (CPE)	APR	2017-2021	2. Programme Focus	11. For the development of CP7, use age-structural transition and emerging demographic dynamics as the driving force for development, while considering a holistic, life-cycle approach in PD and SRH and women empowerment programming, including the humanitarian dimension.	Accepted	High	11. Age structural transition	<p>The next CP of UNFPA will be focusing on the implications of age structural transition and how the country could benefit from the population dynamics, harnessing the double demographic and gender dividends. Investment in youth and women empowerment, and adopting a life-cycle approach (including the humanitarian dimension) will be among the core strategies of the UNFPA 7th CP to offset the implications of population ageing</p>	12/31/22