

ProjectTitle	ProjectCode	ProjectGroup	ProjectType	ProjectLocation	ProjCustTextV3 Iue1	IssueTitle	IssueFinding	IssueCategory	IssueUserCategory3	RecommendationTitle	RecommendationText
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	1. Strategic recommendation: strengthen the strategic focus of the programme in line with UNFPA's Strategic Plan 2022-2025, with attention to Adolescents and youth and Humanitarian support mainstreamed across components	1. In the next country programme cycle, strengthen the strategic focus of the programme in line with UNFPA's Strategic Plan 2022- 2025, including the outputs of: Policy and accountability, Quality of care and services, Gender and social norms and Population change and data, with attention to Adolescents and youth and Humanitarian support mainstreamed across these components guided by a clear Theory of Change (TOC) that identifies the contribution of each of the outputs to each of the three transformative results.	Accepted	High	1. CP 11 programme development and ToC	1. ToC exercise conducted in Q4/2024 by CO facilitated by the APRO M&E advisor and has already enhanced the alignment with the current and the upcoming UNFPA's Strategic Plan direction and CP10 evaluation recommendations. The draft ToC was presented and refined during national dialogue with stakeholders as part of the CP11-making process and used as guidance in further CP11 program development.2. In the draft of CP11, this CPE recommendation has been already addressed by: (a) strategic focus to scale-up pilot results and data analysis for policy advocacy to achieve 2030 targets; introduce intervention on funding to financing; and focus of programme to attend gaps towards 3 TRs by delivering 4 Outputs: SRH Quality of Care through strengthening midwifery skills and EmONC services; Enhanced SRH and GBV governance; Population data production and utilization to inform policies and SSTC partnership, and Prevention & Response of GBV and harmful practices. (b) mainstreaming youth as target groups and humanitarian context across SRH, PD, and GBV programme interventions. The AYD program is integrated under GBV output as a strategy for prevention and changing adverse social norms. Programme adjustment will be made following the new UNFPA strategic plan as needed.
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	2. Strategic recommendation: Streamline the layer of programme coordination with the government for programme effectiveness and efficiency	2. Consider adapting the three- tiered governance mechanism of the programme, reducing the number of layers to limit duplication of effort, in order to enhance efficiency and reduce transaction costs while maintaining high levels of ownership and coordination.	Partially Accepted	High	2. CP 11 programme development	2. UNFPA CO will discuss the efficiency and effectiveness of programme implementation coordination mechanism for CP11 with Bappenas, as the head of the government coordinating agency (GCA) for the partnership between UNFPA and the Government of Indonesia, by reassessing the GCA's role, structure, functions, and frequency of coordination meetings with the government. Regarding the discussion on the effectiveness and efficiency of coordination with the government, the final decision is subject to the agreement with Bappenas.
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	3. Strategic recommendation: Intersectionality approach for the identification and targeting the LNOB groups	3. Apply an inter-sectionality approach for the identification and targeting of left behind and underserved groups and individuals in the various parts of the programme, in this way reinforcing addressing of inequalities, informed by a robust analysis of the interconnectedness of social categories of vulnerable groups in the various parts of Indonesia, both in development and humanitarian contexts.	Accepted	High	3. CP 11 programme development	3. In the draft of CP11 the intersectionality approach to identifying the LNOB is already addressed through: (a) continuing to apply disaggregated data in CP11 metadata to monitor and report programme implementation and humanitarian crisis response (e.g., the SADD approach); (b) strengthen thematic population data analysis to better understand vulnerability caused by various factors such as access to SRH/GBV services, socio-economic and geographic conditions, and climate change relevant risks; and (c) continued to implement a joint program on SRH and GBV to promote gender equality, reduce maternal mortality, ensure equal access to SRH and GBV services, and promote effective GBV prevention and response, including during humanitarian crises. At the project level, the CO will break down the metadata into disaggregated data to ensure an intersectional approach, covering left behind population groups, such as: age, sex, disability, and others as relevant.
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	4. Management recommendation: Enhance the linkages between policy engagement-oriented interventions at the national level and sub-national level	4. Enhance the linkages between policy engagement-oriented interventions at national level and monitoring of results at the sub- national level in order to reinforce the use of feedback loops and support linkages between policy level engagement and accountability for results, making use of such feedback to adapt and modify national level interventions to enhance results of national level policy engagement.	Accepted	High	4. Linkages between national and sub- national programme and policy	4. Involve the relevant sub-national (provincial & districts) representatives during the programme coordination meetings with the government to facilitate direct knowledge exchange and policy alignment. - Establish the coordination mechanism of the UN Joint programme to ensure engagement and feedback loops between national and subnational levels in UN joint intervention districts.- Document and analyze pilot results from subnational initiatives (e.g., GBVIE standards in NTB, NTT, and Central Sulawesi) and disaster data forum experiences in West Sumatra, translating these into policy recommendations for national-level decision-makers.
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	5. Management recommendation: Strengthen the approach to piloting, including the design, monitoring and evaluation of pilots for programme scale-up	5. Strengthen the approach to piloting, including the design, monitoring and evaluation of pilots, their methodology and the ways in which results can be scaled up through the use of GOI resources or with support from other development partners in order to progress towards targets on indicators related to the three transformative results at national and sub-national levels.	Accepted	High	5. CP 11 programme development	5. The CP11 direction moves away from pilot, small scale activities towards larger and longer impact interventions at upstream level to influence policies and changing adverse social norms. Pilot activities will only be implemented if there is confirmation of interest from government or other stakeholders to scale up in terms of programme and funding, e.g. pilot is required to assess feasibility of a business model before scaling up. In the case of pilot activities being implemented, assurance will be put in place to inform the results for further programme design and share with the implementing partners and related stakeholders, supported by robust M&E plan, and enhanced utilization of available knowledge repository documents.
Indonesia Country Programme Evaluation 2021- 2025	2024	Indonesia CO	Country Programme Evaluation (CPE)	AP	2021-2025	6. Management recommendation: Reinforce the use of results-based management in all phases of the programme cycle	6. Reinforce the use of results- based management in all phases of the programme cycle to inform management of the individual components of the programme as well as the programme as a whole, based on the evidence gathered and, in this way, enhancing results for each of the programme components and of the programme as a whole.	Accepted	High	6. RBM capacity building for UNFPA CO implementing partners	6. The CO will arrange The RBM training for all IPs under The new CP, ensuring alignment with CPD priorities. AK9- Determining The AK10 contribution to The CPD target for The next A10 workplan and setting up The IPs target for joint CPD targets/ milestones as relevant.

Indonesia Country Programme Evaluation 2021-2025	2024	Indonesia	CO	Country Programme Evaluation (CPE)	AP	2021-2025	7. Management recommendation: Review the partnership approach of the programme to include partners that can be expected to support replication and bring to scale the results obtained in pilot interventions	7. Review the partnership approach of the programme, in order to enable the inclusion of those partners that can be expected to support replication and bringing to scale the results obtained in pilot interventions, including IFIs and private sector stakeholders in addition to government agencies and strategic partners as well as civil society and faith-based organizations and local level grass roots organizations with a particular focus on reaching those left behind, including the furthest left behind.	Accepted	High	7. Partnership approach	7. To strengthen partnership for higher impact and scaling-up results, UNFPA CO has already completed the following initiatives:(a) Established implementation agreement with two prominent faith-based organizations in Indonesia, namely, Muhammadiyah and Nahdlatul Ulama (NU) to advance programme to changing social norms driving GBV and harmful practices like FGM/C and child marriage; (b) Supported by Strategic Investment Fund (SIF) UNFPA CO collaborate with Rumah Zakat, a social Islamic financing institution, to complement their current stunting reduction programme at 88 villages with reproductive health interventions. Rumah Zakat and other social Islamic financing institutions in the country will scale up the result of this pilot from funding to financing; (c) Discussions with IFIs have taken place to explore potential collaboration in complementing their loan for health facilities to the Ministry of Health with UNFPA's soft skills, ensuring that an impact monitoring system and EmONC capacity are in place in the targeted health centers and hospitals; (d) To submit the CP11, a Resource Mobilization and Strategic Partnerships document has been developed containing a comprehensive approach to mobilizing other resources and building strategic partnerships as outlined in the Integrated Partnership, Resource Mobilization, and South-South Cooperation strategy
Indonesia Country Programme Evaluation 2021-2025	2024	Indonesia	CO	Country Programme Evaluation (CPE)	AP	2021-2025	8. Management recommendation: Strengthen coordination between national and sub-national government IPs and stakeholders on population data analysis	8. Strengthen coordination between national and sub-national government IPs and stakeholders on population data analysis in order to optimize the use of population data to inform planning and implementation of development programmes at national and sub-national levels.	Accepted	High	8. The coordination program between national and sub-national levels in enhances data sharing, capacity building, and the utilization of integrated population data to support informed planning and effective development program implementation.	8. To ensure the utilization of data for decision-making at both national and subnational levels, UNFPA CO will completed the following by Dec 2025:(a) Support to BNPB for the adoption of Indonesia One Disaster Data (SDB), ensuring that disaggregated data is utilized in disaster management, response planning, and resource allocation at the provincial and district levels. (b) Support to BAPPENAS in enhancing the Civil Registration and Vital Statistics (CRVS) system, ensuring that timely, accurate, and disaggregated data is used to inform effective development planning and policy decisions at national and sub-national level. (c) Collaboration with BPS-Statistics and WFP to conduct Small Area Estimation (SAE) exercises, ensuring that demographic and health indicators are actively used in local-level planning and resource allocation processes.