



## United Nations Population Fund

### UNFPA Management Response to Evaluation

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<b>Country, Region or HQ Division/Unit that Commissioned the Evaluation</b>	Somalia-ARAB STATES
<b>Evaluation Title</b>	Somalia independent country programme evaluation 2011-
<b>Year of the Evaluation</b>	2015
<b>Type / Focus Area of Evaluation</b>	CountryProgEval
<b>MR Submission Date</b>	January 01, 2017
<b>Approved By</b>	
<b>Evaluation Manager</b>	Ezekiel Kutto, Programme Officer, Arab States Regional

### General Management Response

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UNFPA Somalia CO management has reviewed and accepted all CPE recommendations. Comprehensive response on the timelines for the implementation of the recommendations are provided in the management responses schedule

### Recommendations

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**Recommendation 1** : UNFPA should continue the practice of focusing its programme interventions and support on results of studies, strategic plans, stakeholder consultations and feedback, and implementing, needs assessments

partner plans and being responsive to arising needs for effective service provision and coverage

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Annual reviews were held with all implementing partners across the three zones of Somalia in December 2016	August 30,2016	CO M&E, RH, Gender, P&D units	October 06,2017,Completed	Mid year reviews have been successfully held in July 2017 in all zones. Additionally, end-year reviews will be held in all zones by 31 December 2017.
			July 05,2017,Delayed	Mid year reviews will not be held as earlier envisaged because of lack of funds. Annual review is still on schedule
			January 01,2017,Delayed	Mid year reviews will not be held as earlier envisaged because of lack of funds. Annual review is still on schedule
			January 01,2017,Completed	End-of-year review meetings were held with all IPs in December 2016 in the 3 Field Office locations. At these meetings, a full review of 2016 implementation as well as planning for 2017 were carried out.
			January 01,2017,Delayed	Mid year reviews will not be held as earlier envisaged because of lack of funds. Annual review is still on schedule
			August 15,2016,Delayed	Mid year reviews will not be held as earlier envisaged because of lack of funds. Annual review is still on schedule
2. Produce analytical reports from the Population Estimation survey	October 31,2016	P&D	January 01,2017,Completed	The analytical reports were successfully completed and disseminated.
			August 15,2016,On Schedule	

3. Align the next Programme cycle with National development goals	September 30,2017	M&E	July 05,2017,Completed	The drafting of the country programme took into considerations priorities identified by the national development plan. The country programme has since been submitted to the executive board for approval
			July 05,2017,On Schedule	The NDP was completed and launched by the Federal Government of Somalia in December 2016. The CO will take this document as an important element in drafting the new country programme of cooperation.
			July 05,2017,Completed	The NDP was completed and launched by the Federal Government of Somalia in December 2016. The CO will take this document as an important element in drafting the new country programme of cooperation.
			July 05,2017,On Schedule	The drafting of the country programme in 2017 took into consideration key elements of the national development plan. The country programme has been submitted to the executive board for approval
			January 01,2017,On Schedule	The NDP was completed and launched by the Federal Government of Somalia in December 2016. The CO will take this document as an important element in drafting the new country programme of cooperation.
			August 15,2016,On Schedule	This will certainly depend on when the NDP will be finalized

**Recommendation 2 :** UNFPA to replicate joint programming and coordination approach but should assess and address the reasons emanating from delays by other partners affecting delivery of service, including joint planning.

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Carry out an In-depth analysis of the Joint programme evaluation report and midterm review joint programme documents	June 30,2017	RH	January 01,2017,Completed	The Joint Health and Nutrition Programme came to an end on 31 December 2016. The important lessons learned from this joint programme have been internalized and will be utilized in the future in the context of similar programmes.
			August 15,2016,On Schedule	
2. Hold discussions with key partners on the lessons learned in the Joint Health and Nutrition programme	December 31,2016	RH	January 01,2017,Completed	The Joint Health and Nutrition Programme came to an end on 31 December 2016. The important lessons learned from this joint programme have been internalized and will be utilized in the future in the context of similar programmes. These discussions took place with the relevant IPs in December 2016 in the framework of the end-of-year annual review and planning meetings.
			August 15,2016,On Schedule	

**Recommendation 3 :** UNFPA should maintain National Execution modality while building the capacity of the government in various aspects of programming and management, which were found to be facilitating effectiveness in delivery of services in the partnership

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Train Partners on NEX modality	January 31,2017	Management, M&E, Communications and Operations	October 06,2017,Completed	Training to IPs was undertaken as part of the mid-year review and planning meetings in mid-2017.
			July 05,2017,On Schedule	This training has been planned to take place in quarter 3 and quarter 4
			January 01,2017,Delayed	This training was not held in 2016 primarily due to budgetary constraints.
			August 15,2016,On Schedule	
2. Engage UNDP and World Bank on strengthening public financial management system	December 30,2016	Management, Communications and Operations	December 16,2017,Completed	Both UNDP and The World Bank have been working actively on strengthening the country's public financial management system, not only in terms of its functionality but also in terms of governance. There are projects on institutional strengthening and capacity-building. This is however a long term endeavor.
			July 05,2017,On Schedule	Now that electoral process in complete this activity will be completed in quarter 4
			July 05,2017,Delayed	This has been delayed in the past due to electoral processes. Now that elections are over UNFPA is planning to re-engage UNDP and worldbank on strengthening public financial management system
			January 01,2017,On hold	Due to the national electoral process and a worsening of the security situation in several parts of the country, this engagement was put on hold. The elections were delayed several times and took several months to complete.
			August 15,2016,On Schedule	

**Recommendation 4 :** To enhance sustainability, UNFPA needs to supporting capacity building initiatives of the government institutions and civil societies, including strengthening their capacities on resource mobilization

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Implement nationally owned resource mobilization frameworks	December 31,2016	RH, Gender and P&D	January 01,2017,Completed	Working in partnership in National Government entities, the CO was able to successfully mobilize and leverage a significant amount of non-core resources for the period 2017-2020. Some contributions are already confirmed by the donors while others are awaiting confirmation.
			August 15,2016,On Schedule	
2. Build capacities of National counterparts on resource mobilization techniques	December 31,2016	Resource Mobilization committee and Communication Units	December 16,2017,Completed	There were mid-year and end-year review and planning meetings with all IPs in 2017. In these meetings the topic of resource mobilization was covered. Additionally UNFPA staff have worked with IPs on the development of resource mobilization proposals for submission to donors, some of which were successful.
			July 05,2017,On Schedule	This exercise is planned to take place in 3 and 4th quarter of 2017
			January 01,2017,Delayed	This exercise did not take place in 2016 due primarily to budgetary constraints.
			August 15,2016,On Schedule	

**Recommendation 5 :** UNFPA should strengthen its M&E staff capacity and those of the IPs and ensure that there is clear linkage between results and indicators in the programme design; and use its technical expertise to support the CO in guiding operation research so that even the M&E

processes can be enhanced

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Implement clear linkage between results and indicators in the programme design	September 30,2017	M&E	January 01,2017,Completed	The Results and Resources Framework was revisited and submitted to Executive Board approval in January 2017 in the framework of the second one-year extension of the Somalia country programme. A new country programme will be developed in 2017, for the period 2018-2020.
			August 22,2016,On Schedule	
			August 22,2016,On Schedule	
			August 22,2016,Completed	
2. Build M&E staff capacity and those of the IPs	December 31,2016	CO M&E units	January 01,2017,Completed	This exercise was completed. All IPs in Somalia benefitted from M&E training in 2016 in the framework of review and planning meetings.
			August 22,2016,Completed	

**Recommendation 6 :** UNFPA should continue supporting production of qualified midwives, as there is still a huge gap for midwifery within the country to cover the needs of the existing population, through training, supporting infrastructure and regulation of the profession, as well as advocating to the government to ensure that the trained midwives go back to their communities and their work well supervised and supported with home

delivery kits to perform their work.

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Organize a meeting with MOH and other midwifery stakeholders to develop midwives retention strategy	December 31,2016	RH	January 01,2017,Completed	This activity was successfully completed.
			August 22,2016,Completed	
2. Hold advocacy meetings for midwives deployment by MOH and other RH partners working in the country	December 31,2016	RH	January 01,2017,Completed	This has been successfully completed. Midwifery activities were duly implemented and midwives have been deployed to many parts of the country.
			August 22,2016,Completed	

**Recommendation 7 :** UNFPA needs to increase engagement of the MoH and other stakeholders to provide routine obstetric fistula repair services to maximise on the demand that is created through mobilization and allocate more funds for innovative methods of prevention like prevention-with-positives (PwP)

**Management Response :** Accepted

**Key Actions :**



Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Connect the ministries of health with fistula repair centers of excellence in the region	January 31,2017	RH	January 01,2017,Completed	This has been achieved and fistula repairs have been carried out throughout the year in several locations of the country.
			August 22,2016,Completed	

**Recommendation 8 :** UNFPA need to support capacity strengthening of government institution including expanding into supporting analysis of population dynamics data and its utilisation for policy development, programming and impact assessment

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Build capacity of nationals in government institutions on production of quality data RH and population dynamics, including strengthening of the established statistical units within ministries	December 31,2016	P&D	January 01,2017,Completed	Several capacity-building events have been held in 2016 with key national Government personnel in this area. The CO will be supporting the country to carry out a Demographic and Health Survey in 2017, and several trainings already took place in preparation for this major exercise.
			August 22,2016,On Schedule	

2. Provide technical support government authorities to undertake the demographic health survey, Population and housing census and possibly other relevant Operational research	December 31,2019	P&D	January 01,2017,Completed	Several technical trainings and workshops have been held in 2016. The country is on course to carrying out a nationally-owned and nationally-executed Demographic and Health Survey in 2017.
			August 22,2016,On Schedule	

**Recommendation 9 :** UNFPA should continue to support the legal framework and law enforcement efforts to reduce incidences of GBV and promoting gender equity and intensify engagement and involvement of religious leaders in advocacy and raising awareness on FGM

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Prioritize in 2016 activities aimed at strengthening legal frameworks in Somalia	June 30,2016	GENDER	January 01,2017,Completed	Several activities in this area were successfully completed. One notable achievement was the official enactment of the Sexual Offences Bill in Puntland in the latter half of 2016, which counted on UNFPA technical support.
			August 22,2016,Completed	

2. Build collaboration interaction with other key player such UNWOMEN, UNICEF, Integrated mission (AMISOM) relevant departments to strengthen legal frameworks	September 30,2016	GENDER	January 01,2017,Completed	Joint collaborative efforts with other UN entities has been systematically undertaken for the strengthening of legal frameworks. A concrete output of this collaboration has been enactment of a Sexual Offences Bill in Puntland in the latter part of 2016.
			August 22,2016,On Schedule	

**Recommendation 10 :** There is need to support coordination and capacity strengthening of local level structures, including religious leadership, and community-based organisations, traditional and community leaders to form sustainable local movements to end GBV through public education and locally based support services for survivors

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Build capacities and engage religious leaders in advocacy and raising awareness on FGM/C, especially in misconceptions	December 31,2016	GENDER	January 01,2017,Completed	Religious leaders have been engaged. Nevertheless, the cultural norms and religious beliefs are very strong in some areas. This will require additional engagement by the CO in the future.
			August 22,2016,On Schedule	
2. Disseminate the religious rulings or "Fatwas", calling for complete abandonment of FGM	December 31,2016	GENDER	January 01,2017,Completed	This activity was completed.
			August 22,2016,On Schedule	
			August 22,2016,Completed	

**Recommendation 11** : UNFPA should strengthen its assistance in streamlining the Supply Chain System through the development of a National RHCS Strategic Plan

**Management Response** : Accepted

**Key Actions** :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Develop a National RHCS Strategic Plan	June 30,2017	RHCS	December 16,2017,Completed	A draft National RHCS Strategic Plan has been produced in close consultation with the Ministry of Health and the active participation of key Government officials.
			October 06,2017,Delayed	This will be completed by 31 December 2017.
			July 05,2017,On Schedule	This is planned to take place in 4th quarter of 2017.
			January 01,2017,On Schedule	This will be done in 2017.
			August 22,2016,On Schedule	

**Recommendation 12** : That UFPA build on the gains made to intensify further advocacy measures including more religious leaders to get their buy-in to the importance of family planning towards improving the health of the mother and baby

**Management Response** : Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Conduct advocacy efforts in favor of Birth Spacing, particularly aiming at awareness building toward religious leaders and decision makers	June 30,2017	RHCS	January 01,2017,Completed	Several advocacy events have taken place with key stakeholders.
			August 22,2016,On Schedule	

**Recommendation 13 :** Through the CP, the efforts were made to improve the legal framework to address Gender based violence. These were however not completed during the period and still a lot of advocacy and lobbying is required for the pending gender-related bills and policies to be passed or enacted as law and operational. UNFPA needs to use its relationship with the government to lead and support this course

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments

1. Advocate and lobby for the pending genderrelated bills and policies to be passed or enacted as law and operational	December 31,2017	GENDER	December 16,2017,Completed	Key legislation has been approved and enacted into law.
			October 06,2017,On Schedule	Political support for the issue has been gained, and new legislation approved. More advocacy efforts will be made by 31 December 2017.
			July 05,2017,On Schedule	Advocacy is ongoing with several ministries on pending policies and bills.
			January 01,2017,On Schedule	Some bills and policies have been successfully enacted in 2016 and more advocacy will be done in 2017 for additional policies and bills.
			August 22,2016,On Schedule	

**Recommendation 14 :** The need for effective institutions and systems of statistics and planning to drive the population and development agenda cannot be overstated. It is therefore imperative that these institutions are strengthened through a comprehensive capacity development that includes, short and long-term trainings, deployment of experts in various relevant fields and South-South cooperation. Twinning arrangements between the statistical and planning units in Somalia with those from other countries in Africa should be explored. Capacity development should aim at integrating population, Reproductive Health, youth and gender issues into development policies and plans.

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments

1. Establish a statistics unit within the ministries of planning	June 30,2017	P&D	October 06,2017,Completed	A unit has been set up in the Federal Ministry with UNFPA support.
			January 01,2017,On Schedule	
			August 22,2016,On Schedule	
			August 22,2016,Completed	
2. Train national counterparts on basic statistics and demography	August 31,2016	P&D	January 01,2017,Completed	Several training events were held in 2016 with relevant national counterparts.
			August 22,2016,On Schedule	

**Recommendation 15 :** There is need to continue strengthening both the capacities of the partners and the coordination between them and the communities and support coordination with them to form sustainable local movements to end GBV through public education and locally based support services for survivors

**Management Response :** Accepted

**Key Actions :**

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Capacity building of GBV sub-cluster field chairs/cochairs/focal points through training, workshop, coaching and mentoring	December 31,2016	GENDER	January 01,2017,Completed	This has been completed with active CO involvement and engagement.
			August 22,2016,On Schedule	