

UNFPA Management Response to Country Programme Evaluation of Eighth Programme Cycle (2013-2017)

Evaluation Report Issue Date [DD/MM/YY]	<u>Evaluation report tag</u> [choose 1 from the list below]: 1. Country Programme Evaluation (CPE) 2. Regional Programme Evaluation (RPE) 3. Programme Level Evaluation (non CPE or RPE evaluations) 4. DAO (Delivering as One) Evaluation 5. UNDAF Evaluation 6. Humanitarian Evaluation 7. Meta-Evaluation 8. Evaluation Approach Paper 9. Evaluability Assessment	<u>Additional attributes</u> [joint, impact or institutional]	UNFPA Business Unit managing or coordinating the response and implementation <i>[indicate 1 only]</i>	Region [AP, AS, EECA, ESA, LAC, WCA or HQ]	Managing/Coordinating Unit Focal Point [name and email address]	Date of submission [DD/MM/YY]
30/12/2016	1		M&E Unit	AP	Sanjay Kumar skumar@unfpa.org	11/5/2017

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

[List all recommendations below as they appear in the Evaluation Report]

Recommendation No. 1	State Strategic Planning	Priority: HIGH							
	Develop state-level strategic plans as part of planning for CP-9								
Management Response to Recommendation acceptance status [Accepted/Partially Accepted/Rejected]	Agreed								
<i>If recommendation is partially accepted or rejected, provide reasons:</i>									
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State Strategic Note	Based on the overall CP9 priorities, each of the four states will develop State Strategic Notes highlighting UNFPA's vision and key strategic priority areas for the State.	31/07/17 (State strategic notes)	Representative Office	Dhanashri Brahme (brahme@unfpa.org)	State Programme Coordinators				
State Programme Action Plans	In addition to the State Strategic Notes, each State Office will also prepare state programme action plans (SPAPs) elaborating and refining the state specific programme design, strategies and management modalities.	30/11/17 (State Programme Action Plans)	Representative Office	Dhanashri Brahme (brahme@unfpa.org)	State Programme Coordinators				
MTR of SPAPs	A mid-term review of the SPAPs will be conducted after the mid-term review of the CPAP to ensure alignment and consistency.	30/06/2020 (Mid-term review of SPAPs)	Representative Office	Venkatesh Srinivasan (srinivasan@unfpa.org)	State Programme Coordinators				

Recommendation No. 2		Plan for long term interventions				Priority: HIGH			
		Develop or continue focused initiatives according to principles that maximize the long-term impact of UNFPA programmes, including cross-thematic approaches and improved mainstreaming of gender and the UNFPA SRH “bulls eye” in all thematic areas							
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Focused CP9 programme design	Taking the recommendation into consideration, CO has prepared a focused CP9 programme design with initiatives that maximize the long-term impact of UNFPA interventions. The main focus of the proposed programme is to support national efforts in achieving universal access to sexual and reproductive health and reproductive rights, including family planning; and	31/09/17 (CPD approval by Executive Board)	Representative’s Office	Diego Palacios (palacios@unfpa.org)	Programme units and State offices				

	promote gender equality and rights. In particular UNFPA programme will contribute to ensuring universal access to sexual and reproductive health-care services with a special focus on young women and girls who will be the central focus of the next country programme.								
Cross thematic working groups	CO will establish country/state office programme delivery mechanisms to facilitate cross thematic and cross state exchange and coordination on all major initiatives	30/06/2018 (for all major initiatives under CP9)	Representative's Office	Dhanashri Brahme (brahme@unfpa.org)	Ena Singh (esingh@unfpa.org) Venkat Srinivasan (srinivasan@unfpa.org)				
Gender mainstreaming	CO will ensure that the MIS reports will better track the level of gender mainstreaming in UNFPA M&E systems	30/09/2017	GBSS/Gender unit	Shobhana Boyle boyle@unfpa.org	Sanjay Kumar (skumar@unfpa.org)				
MTR	Mid Term review and final CP evaluation will be conducted to assess the long-term impact of UNFPA programmes, including the	30/06/2020 (Mid-term review) 31/12/2021 (Final Country)	Representative's Office	Sanjay Kumar (skumar@unfpa.org)	Programme units and State offices				

	effectiveness of cross-thematic approaches	Programme Evaluation)							
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Recommendation No. 3	Strengthen Human Resources	Priority: HIGH
	Strengthen all human resource functions that improve UNFPA's ability to mobilize high quality expertise	

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HR assessment	The Country Office will conduct and implement an HR Assessment exercise to ensure the staffing is commensurate to the needs of the country programme. The HR Strategic Partner (HRSP) for Asia Pacific will lead the exercise. The HR assessment will look at the necessary skills for the work to be done in Delhi and in the State Offices.	31/12/17 (HR Assessment carried out & implemented)	Representative's Office	Diego Palacios (palacios@unfpa.org)	Yogesh Bhatt (bhatt@unfpa.org) Dhanashri Brahme (brahme@unfpa.org) HRSP, APRO				

TA Roster	Country Office will identify and prepare a roster of organizations and consultants that will be called upon to provide technical assistance and programme implementation in the CP9 results areas.	30/11/2017 (Roster for each CP9 result area established)	Representative's Office	Yogesh Bhatt (bhatt@unfpa.org)	Venkat Srinivasan (srinivasan@unfpa.org) Ena Singh (esingh@unfpa.org) Dhanashri Brahme (brahme@unfpa.org)				
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Recommendation No. 4		Build implementation research				Priority: HIGH			
		Strengthen M&E systems through increased investment in process evaluation and improved programmatic tracking of technical assistance activities							
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Implementation Research	Implementation research will be conducted for new pilot initiatives during the course of CP9	30/06/20	Population Dynamics Unit	Devender Singh (dsingh@unfpa.org)	Sanjay Kumar (skumar@unfpa.org) Programme Units, State Offices				
Tracking TA activities	Include indicators to track implementation of TA activities in programme MIS	31/12/22 (Ongoing process)	Population Dynamics unit	Sanjay Kumar (skumar@unfpa.org)	Programme units and State offices				

Roster of Evaluation consultants	Develop a network of qualified evaluation consultants and organizations to meet specific evaluation needs	30/11/2017	Population Dynamics unit	Sanjay Kumar (skumar@unfpa.org)	Operations Unit Dhanashri Brahme (brahme@unfpa.org)				
M & E costs	Include M & E costs in programme budgets as needed	31/12/2022 (ongoing)	Population Dynamics unit	Sanjay Kumar (skumar@unfpa.org)	Programme units and state offices				

Recommendation No. 5		Create Learning Hubs				Priority: MEDIUM			
		Increase investment in learning exchanges among states in the priority initiatives							
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Establish learning hubs	UNFPA will establish mechanisms for thematic learning on at least 2- 3 priority issues (e.g. adolescent health, gender and family planning)	31/03/18	Representative's office	Dhanashri Brahme (brahme@unfpa.org)	Programme units and UNFPA State Offices				

Recommendation No. 6		Improve young people's access to SRH information				Priority: HIGH			
		Build on the strengths and achievements of the adolescent and youth area through planning for sustainability, process evaluations, cross-thematic approaches, and experiments with use of interactive ICT platforms to increase young people's access to SRH information and counseling							
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Adolescent Health Programme	Support the MoHFW to revamp and strengthen RSKK (National Adolescent Health Programme) including interactive ICT platforms to increase young people's access to SRH information and counseling	31/03/18	Youth	Jaya Jaya (jaya@unfpa.org)	UNFPA State Offices				
Adolescence Education Programme	Mainstreaming key adolescent SRH concerns in the induction and in-service training of teachers in the 2 national school systems	31/12/17	Youth	Jaya Jaya (jaya@unfpa.org)	Programme units				

Recommendation No. 7		Leadership role in Family Planning and focus on midwifery				Priority: HIGH			
		Regain UNFPA's leadership in FP with a renewed focus on reproductive rights, and strengthen maternal health programmes with a focus on midwifery capacities							
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FP2020	UNFPA will take a proactive role in convening and coordinating the in-country development partners technical and operational support to MoHFW family planning programme and India's FP2020 commitments	31/12/20 (Ongoing activities)	Reproductive Health	Ena Singh (enasingh@unfpa.org)	UNFPA State Offices Kirti Iyengar (iyengar@unfpa.org)				
Evidence based advocacy	Undertake studies to use evidence from field to improve quality of family planning and maternal health services and to promote reproductive rights	31/12/20	Reproductive Health	Kirti Sharad iyengar (iyengar@unfpa.org)	UNFPA State Offices Population and Development Unit				

Expanding contraceptive choices for women	Support the expansion of contraceptive method mix through procurement of injectables and design of quality assurance system for the roll out of new contraceptives	31/12/17	Reproductive Health	Kirti Sharad iyengar (iyengar@unfpa.org)	UNFPA State Offices Ena Singh (enasingh@unfpa.org)				
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Recommendation No. 8		Prioritize GBSS Initiatives				Priority: HIGH			
		Continue to give priority to GBSS Initiatives							
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Act implementation	Continue partnership with the government for capacity building for strengthened PCPNDT Act implementation at national and state levels	31/12/22 (Ongoing process)	GBSS/Gender unit	Ena Singh (enasingh@unfpa.org)	UNFPA state offices				
Support to flagship programme	Undertake policy advocacy to influence phase 2 of BBBP and support to on-ground roll-out	31/12/20 (ongoing process)	GBSS/Gender unit	Shobhana Boyle boyle@unfpa.org	UNFPA state offices				

Partnering with CSO	Partnership with civil society actors established to address harmful practices such as child marriage and GBSS	31/12/22 (Ongoing process)	GBSS/Gender unit	Shobhana Boyle boyle@unfpa.org	UNFPA state offices				
Evidence building	Study on sex ratio and economic factors completed to provide necessary evidence to design/support GBSS initiative	31/12/17	GBSS/gender	Ena Singh (enasingh@unfpa.org)	Shobhana Boyle (boyle@unfpa.org) Dhanashri Brahme (brahme@unfpa.org) PD unit				

Recommendation No. 9	Focus on Population Dynamics in thematic areas					Priority: HIGH			
	Deploy PD expertise in all programmes to strengthen promotion of social inclusion and provide population analysis for policy and programme design								
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Knowledge base population dynamics	Undertake evidence based advocacy on population dynamics and sustainable development	31/12/22	Population Dynamics Unit	Devender Singh (dsingh@unfpa.org)	Sanjay Kumar (skumar@unfpa.org)				

Social inclusion in urban areas	Leverage opportunities such as the national Smart Cities initiative to advocate for social inclusion of urban poor, slum dwellers, young people, women and the aged	31/12/18	Population Dynamics Unit	Deepa Prasad (prasad@unfpa.org)	Devender Singh (dsingh@unfpa.org)				
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