

**UNFPA Management Response to: Nicaragua Country Programme Evaluation (2013-2017)**

**Evaluation Coverage Time Period: 2013-2017**

**Year of Management Response: 2018**

<b>Recommendation Title</b>	<b>Recommendation</b>	<b>Accepted / Not Accepted</b>	<b>Priority</b>	<b>Action Title</b>	<b>Action Description</b>	<b>Estimated Implementation Date</b>
1. Shoring of inter-agency programmatic action and joint monitoring	1. Within the framework of the new Strategic Plan, the next program should support inter-agency programmatic action and joint monitoring, regardless of the financial incentives for joint programs.	Accepted	High	1.1 Establish initial coordination in the UNCT / Agency Representatives to analyze and agree mechanisms and instruments for joint and inter-agency monitoring.	1.1 Establish initial coordination in the UNCT / Agency Representatives to analyze and agree mechanisms and instruments for joint and inter-agency monitoring.	11/30/2019
1. Shoring of inter-agency programmatic action and joint monitoring	1. Within the framework of the new Strategic Plan, the next program should support inter-agency programmatic action and joint monitoring, regardless of the financial incentives for joint programs.	Accepted	High	1.2 Definition of inputs for a work plan that integrates joint monitoring actions, mechanisms and indicators.	1.2 Definition of inputs for a work plan that integrates joint monitoring actions, mechanisms and indicators.	1/31/2019
1. Shoring of inter-agency programmatic action and joint monitoring	1. Within the framework of the new Strategic Plan, the next program should support inter-agency programmatic action and joint monitoring, regardless of the financial incentives for joint programs.	Accepted	High	1.3 Verification of compliance with joint agreements of advances.	1.3 Verification of compliance with joint agreements of advances.	2/15/2019
1. Shoring of inter-agency programmatic action and joint monitoring	1. Within the framework of the new Strategic Plan, the next program should support inter-agency programmatic action and joint monitoring, regardless of the financial incentives for joint programs.	Accepted	High	1.4 Participation in UN work groups and interagency thematic meetings in priority areas according to the results of the CPD.	1.4 Participation in UN work groups and interagency thematic meetings in priority areas according to the results of the CPD.	11/30/2019

2. Improvement of the results framework	2. Design in the country program results frameworks better oriented to facilitate strategic analysis and accountability, as well as improve the process of monitoring products and outcomes.	Accepted	High	2.1 Prepare an operative version of the CPD for the management and implementation of the contemplated programs and actions; as well as its monitoring and evaluation scheme and mechanism, integrating the various UNFPA platforms (SIS, GPS, among others).	2.1 Prepare an operative version of the CPD for the management and implementation of the contemplated programs and actions; as well as its monitoring and evaluation scheme and mechanism, integrating the various UNFPA platforms (SIS, GPS, among others).	10/21/2018
2. Improvement of the results framework	2. Design in the country program results frameworks better oriented to facilitate strategic analysis and accountability, as well as improve the process of monitoring products and outcomes.	Accepted	Medium	2.2 Appoint a person in charge of the improvement work of the results framework and the implementation of the monitoring and continuous evaluation system of the projects and activities to be executed in the new CPD.	2.2 Appoint a person in charge of the improvement work of the results framework and the implementation of the monitoring and continuous evaluation system of the projects and activities to be executed in the new CPD.	1/7/2019
2. Improvement of the results framework	2. Design in the country program results frameworks better oriented to facilitate strategic analysis and accountability, as well as improve the process of monitoring products and outcomes.	Accepted	High	2.3 Definition and implementation of procedures and mechanisms to strengthen the collection, analysis and feedback of progress and results from projects and actions contemplated in the CPD.	2.3 Definition and implementation of procedures and mechanisms to strengthen the collection, analysis and feedback of progress and results from projects and actions contemplated in the CPD.	10/12/2018
3. Resource Mobilization Strategy	3. Establish a new resource mobilization strategy that includes, among other sources, the Global Program (now UNFPA Supplies) and/or resources (financial and/or technical assistance) of funds managed by the regional office from regional projects.	Accepted	High	3.1 Mapping potential programs and existing source of funds.	3.1 Mapping potential programs and existing source of funds	10/17/2018

3. Resource Mobilization Strategy	3. Establish a new resource mobilization strategy that includes, among other sources, the Global Program (now UNFPA Supplies) and/or resources (financial and/or technical assistance) of funds managed by the regional office from regional projects.	Accepted	High	3.2 Execute an Advocacy and management plan with potential contributors (donors) and through LACRO and HQ.	3.2 Execute an Advocacy and management plan with potential contributors (donors) and through LACRO and HQ.	1/31/2019
3. Resource Mobilization Strategy	3. Establish a new resource mobilization strategy that includes, among other sources, the Global Program (now UNFPA Supplies) and/or resources (financial and/or technical assistance) of funds managed by the regional office from regional projects.	Accepted	High	3.3 Formulation of draft proposals for programs and projects.	3.3 Formulation of draft proposals for programs and projects.	2/15/2019
4. Consolidation of the building capacities strategy of and of the inter-sectorial approaches based on communities.	4. Continue and intensify the strengthening of capacities within the framework of the implementation of the policies / strategies linked to the areas of interest of UNFPA, deepening the inter-sectoral and community-based approaches. Prevention of pregnancy in adolescents, access and enjoyment of sexual and reproductive rights, family planning aimed at adolescents, focused on the generation of demand and not only in the amplification of the offer, prevention of sexual violence, are areas in which the UNFPA contribution can be significant. Given the financial constraints, a prioritization and targeting strategy is necessary, both geographic, institutional and age.	Accepted	High	4.1 Conduct a review of the conceptual instruments and implementation strategies at the level of programs / territory / sector / target group / age group, among others.	4.1 Conduct a review of the conceptual instruments and implementation strategies at the level of programs / territory / sector / target group / age group, among others.	10/17/2018

<p>4. Consolidation of the building capacities strategy of and of the inter-sectorial approaches based on communities.</p>	<p>4. Continue and intensify the strengthening of capacities within the framework of the implementation of the policies / strategies linked to the areas of interest of UNFPA, deepening the inter-sectoral and community-based approaches. Prevention of pregnancy in adolescents, access and enjoyment of sexual and reproductive rights, family planning aimed at adolescents, focused on the generation of demand and not only in the amplification of the offer, prevention of sexual violence, are areas in which the UNFPA contribution can be significant. Given the financial constraints, a prioritization and targeting strategy is necessary, both geographic, institutional and age.</p>	<p>Accepted</p>	<p>High</p>	<p>4.2 Advocacy plan to promote programs and work approaches with UNFPA partner institutions and define targeting mechanisms of sectoral, territorial and age group goals.</p>	<p>4.2 Advocacy plan to promote programs and work approaches with UNFPA partner institutions and define targeting mechanisms of sectoral, territorial and age group goals.</p>	<p>1/31/2019</p>
<p>4. Consolidation of the building capacities strategy of and of the inter-sectorial approaches based on communities.</p>	<p>4. Continue and intensify the strengthening of capacities within the framework of the implementation of the policies / strategies linked to the areas of interest of UNFPA, deepening the inter-sectoral and community-based approaches. Prevention of pregnancy in adolescents, access and enjoyment of sexual and reproductive rights, family planning aimed at adolescents, focused on the generation of demand and not only in the amplification of the offer, prevention of sexual violence, are areas in which the UNFPA contribution can be significant. Given the financial constraints, a prioritization and targeting strategy is necessary, both geographic, institutional and age.</p>	<p>Accepted</p>	<p>High</p>	<p>4.3 Review of the indicator framework (SMART) at the different work levels (Impact, Effect / Result, Products and Processes) by Cycle and Year.</p>	<p>4.3 Review of the indicator framework (SMART) at the different work levels (Impact, Effect / Result, Products and Processes) by Cycle and Year.</p>	<p>10/12/2018</p>

<p>4. Consolidation of the building capacities strategy of and of the inter-sectorial approaches based on communities.</p>	<p>4. Continue and intensify the strengthening of capacities within the framework of the implementation of the policies / strategies linked to the areas of interest of UNFPA, deepening the inter-sectoral and community-based approaches. Prevention of pregnancy in adolescents, access and enjoyment of sexual and reproductive rights, family planning aimed at adolescents, focused on the generation of demand and not only in the amplification of the offer, prevention of sexual violence, are areas in which the UNFPA contribution can be significant. Given the financial constraints, a prioritization and targeting strategy is necessary, both geographic, institutional and age.</p>	<p>Accepted</p>	<p>High</p>	<p>4.4 Guarantee that the annual work plans (AWP) derived from the CPD describe processes, outputs and outcomes articulated through indicators and concrete verification methods according to the CPD.</p>	<p>4.4 Guarantee that the annual work plans (AWP) derived from the CPD describe processes, outputs and outcomes articulated through indicators and concrete verification methods according to the CPD.</p>	<p>1/15/2019</p>
<p>5. Improvement of data management resulting from the implementation of the Integral Education of Sexuality approach.</p>	<p>5. Strengthen the data on the level of implementation of the IES in education centers, which involves designing and / or strengthening the technical tools necessary for this purpose. The foregoing is based on the previous assumption of official approval of the IES Handbook as a formalized instrument in formal education. In the non-formal sphere, it is recommended to support the non-formal structures that are identified in the prioritized territories. Its ability to take advantage of and / or enhance synergies with the main strategies that are being developed in that territory will be a condition to implement concrete actions with these structures.</p>	<p>Accepted</p>	<p>High</p>	<p>5.1 In the formal sphere, advocacy with decision makers to strengthen the monitoring and follow-up mechanisms of the education plan and the proper implementation of the IES at different educational modalities.</p>	<p>5.1 In the formal sphere, advocacy with decision makers to strengthen the monitoring and follow-up mechanisms of the education plan and the proper implementation of the IES at different educational modalities.</p>	<p>11/30/2018</p>

<p>5. Improvement of data management resulting from the implementation of the Integral Education of Sexuality approach.</p>	<p>5. Strengthen the data on the level of implementation of the IES in education centers, which involves designing and / or strengthening the technical tools necessary for this purpose. The foregoing is based on the previous assumption of official approval of the IES Handbook as a formalized instrument in formal education. In the non-formal sphere, it is recommended to support the non-formal structures that are identified in the prioritized territories. Its ability to take advantage of and / or enhance synergies with the main strategies that are being developed in that territory will be a condition to implement concrete actions with these structures.</p>	<p>Accepted</p>	<p>High</p>	<p>5.2 Establishment of the necessary coordination and articulation with the institutions and organizations that are identified -for the implementation of the IES in the non-formal sphere.</p>	<p>5.2 Establishment of the necessary coordination and articulation with the institutions and organizations that are identified -for the implementation of the IES in the non-formal sphere.</p>	<p>10/12/2018</p>
<p>5. Improvement of data management resulting from the implementation of the Integral Education of Sexuality approach.</p>	<p>5. Strengthen the data on the level of implementation of the IES in education centers, which involves designing and / or strengthening the technical tools necessary for this purpose. The foregoing is based on the previous assumption of official approval of the IES Handbook as a formalized instrument in formal education. In the non-formal sphere, it is recommended to support the non-formal structures that are identified in the prioritized territories. Its ability to take advantage of and / or enhance synergies with the main strategies that are being developed in that territory will be a condition to implement concrete actions with these structures.</p>	<p>Accepted</p>	<p>High</p>	<p>5.3 Develop and optimize the use of the interactive virtual platform designed for MINJUVE, as a means for the inter-sectoral articulation of services, information and institutional data offered by the entities associated with UNFPA and that carry out actions to promote the IES in the non-formal sphere</p>	<p>5.3 Develop and optimize the use of the interactive virtual platform designed for MINJUVE, as a means for the inter-sectoral articulation of services, information and institutional data offered by the entities associated with UNFPA and that carry out actions to promote the IES in the non-formal sphere</p>	<p>11/30/2018</p>

<p>5. Improvement of data management resulting from the implementation of the Integral Education of Sexuality approach.</p>	<p>5. Strengthen the data on the level of implementation of the IES in education centers, which involves designing and / or strengthening the technical tools necessary for this purpose. The foregoing is based on the previous assumption of official approval of the IES Handbook as a formalized instrument in formal education. In the non-formal sphere, it is recommended to support the non-formal structures that are identified in the prioritized territories. Its ability to take advantage of and / or enhance synergies with the main strategies that are being developed in that territory will be a condition to implement concrete actions with these structures.</p>	<p>Accepted</p>	<p>High</p>	<p>5.4 Review and redefine monitoring and follow-up mechanisms for working with IES strategies at both formal and non-formal levels.</p>	<p>5.4 Review and redefine monitoring and follow-up mechanisms for working with IES strategies at both formal and non-formal levels.</p>	<p>10/19/2018</p>
<p>6. Strengthening and support for new institutional structures</p>	<p>6. Based on the new institutional structures and services created, UNFPA is recommended to support the generation and management of evidence to establish an adequate monitoring system for the characteristics of these structures and collaborate with the implementing partners to improve inter-institutional practices.</p>	<p>Accepted</p>	<p>High</p>	<p>6.1 Political dialogue and the management of inter-institutional articulation for the definition of procedures and mechanisms for the collection and management of relevant and relevant data to the topics of interest of UNFPA (SRH, IES, GBV).</p>	<p>6.1 Political dialogue and the management of inter-institutional articulation for the definition of procedures and mechanisms for the collection and management of relevant and relevant data to the topics of interest of UNFPA (SRH, IES, GBV)</p>	<p>11/30/2018</p>

6. Strengthening and support for new institutional structures	6. Based on the new institutional structures and services created, UNFPA is recommended to support the generation and management of evidence to establish an adequate monitoring system for the characteristics of these structures and collaborate with the implementing partners to improve inter-institutional practices.	Accepted	High	6.2 Improve the mechanisms and procedures of technical coordination; mainly in the articulation of the processes of compilation and management of information pertinent to the programs executed with UNFPA	6.2 Improve the mechanisms and procedures of technical coordination; mainly in the articulation of the processes of compilation and management of information pertinent to the programs executed with UNFPA	10/31/2018
6. Strengthening and support for new institutional structures	6. Based on the new institutional structures and services created, UNFPA is recommended to support the generation and management of evidence to establish an adequate monitoring system for the characteristics of these structures and collaborate with the implementing partners to improve inter-institutional practices.	Accepted	High	6.3 Define and presents examples of specific experiences of inter-institutional articulation showing the progress of the policies and programs implemented.	6.3 Define and presents examples of specific experiences of inter-institutional articulation showing the progress of the policies and programs implemented.	11/30/2018
6. Strengthening and support for new institutional structures	6. Based on the new institutional structures and services created, UNFPA is recommended to support the generation and management of evidence to establish an adequate monitoring system for the characteristics of these structures and collaborate with the implementing partners to improve inter-institutional practices.	Accepted	High	6.4 Promote the implementation of specific demonstration experiences of inter institutional articulations in terms of activities or services implemented or in terms of monitoring public policies.	6.4 Promote the implementation of specific demonstration experiences of inter institutional articulations in terms of activities or services implemented or in terms of monitoring public policies.	11/30/2018



7. Work with Civil Society.	7. Consolidating and complementing the work done by the Ministry of Health and other partners in the promotion of SRH with emphasis on adolescents and young people, by promoting complementary coordination between public institutions and civil society in its diverse expression and maintenance of the support provided by UNFPA to key partners such as PROFAMILIA, is considered essential for the next CPD as a key element in the prevention of teenage pregnancies.	Accepted	High	7.1 Review the work plan and operational coordination with the partner institutions and organizations to define a proposal for articulation and coordination	7.1 Review the work plan and operational coordination with the partner institutions and organizations to define a proposal for articulation and coordination	10/31/2018
7. Work with Civil Society.	7. Consolidating and complementing the work done by the Ministry of Health and other partners in the promotion of SRH with emphasis on adolescents and young people, by promoting complementary coordination between public institutions and civil society in its diverse expression and maintenance of the support provided by UNFPA to key partners such as PROFAMILIA, is considered essential for the next CPD as a key element in the prevention of teenage pregnancies.	Accepted	High	7.2 Establish coordination and cooperation initiatives at the level of training SRH centers or study centers (UNAN, CIES, POLISAL, UCA, UPOLI, among others) and / medical societies, for the development of training initiatives, strengthening the curriculum, promotion and research in terms of SRH, FP, HIV PREV, MS, Adolescents SRH and GBV.	7.2 Establish coordination and cooperation initiatives at the level of training SRH centers or study centers (UNAN, CIES, POLISAL, UCA, UPOLI, among others) and / medical societies, for the development of training initiatives, strengthening the curriculum, promotion and research in terms of SRH, FP, HIV PREV, MS, Adolescents SRH and GBV.	11/30/2018

<p>7. Work with Civil Society.</p>	<p>7. Consolidating and complementing the work done by the Ministry of Health and other partners in the promotion of SRH with emphasis on adolescents and young people, by promoting complementary coordination between public institutions and civil society in its diverse expression and maintenance of the support provided by UNFPA to key partners such as PROFAMILIA, is considered essential for the next CPD as a key element in the prevention of teenage pregnancies.</p>	<p>Accepted</p>	<p>High</p>	<p>7.3 Preparation of assistance proposals or articulation with other civil society initiatives such as PROFAMILIA, IXCHEN, MCN, Plan, among others. To develop specific initiatives that contribute to the CPD, not only with non-regular funds but regional or HQ.</p>	<p>7.3 Preparation of assistance proposals or articulation with other civil society initiatives such as PROFAMILIA, IXCHEN, MCN, Plan, among others. To develop specific initiatives that contribute to the CPD, not only with non-regular funds but regional or HQ.</p>	<p>11/30/2018</p>
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